

Appendix 1 - City of London Police - Late Night Levy spend 2016/17

1) Allocation of Funds and Governance

Between 1st October 2016 and 30th September 2017, the City of London Police (CoLP) received a total of £333,000 from the Late Night Levy. Use of these funds to date has been considered at the monthly tasking meeting, chaired by the Commander of Operations or Chief Superintendent of Intelligence and Information, to ensure it met the levy criteria and that funds were allocated appropriately against threat, harm and risk. All requests for funds from the Late Night Levy were presented as a case to the CoLP Force Tasking meeting as information and intelligence-led activity.

It has now been agreed between CoLP and City of London (CoL) that it would be mutually beneficial to reorganise the management of the levy funds and their allocation for spending. In future the Late Night Levy Planning Meeting (LNLPM) will continue to meet quarterly but will be chaired by the Chief Superintendent (Directorate Head) of Uniformed Policing (UPD). Present at this meeting will be representatives from other CoLP and CoL departments including Licensing, Environmental Health, Town Clerk's Community Safety and Chamberlains (for accountancy support).

The governance provided by this meeting will now replace the requirement for requests for levy funds to go to force tasking for approval. It has also been agreed that the management, accounting and allocation of monies will be carried out by CoL as an interim measure, once approved at LNLPM, rather than the CoLP finance department. It is considered that this will assist with clarity, accuracy and simplicity of the reporting process to committee and interested parties.

The purpose of this new structure is to ensure that funds are used expeditiously and precisely where required in an accurate and flexible way with all relevant partners to the Levy and the Licensing Liaison Partnership. This will also ensure a 'joined up' approach to the use of levy funds and the consideration of future projects are targeted to ensure the safety and success of the City's Night Time Economy (NTE). Fund management will react promptly to changing situations and spontaneous events whilst planning for future known events. It is recognised by all parties that the levy has been vital in

enabling NTE within the City to grow in a predominantly safe and well managed way.

2) Spend for 2016/17

a) Additional Licensing Officer

The levy has continued to fund an essential additional officer on attachment throughout the year for the police licensing team, at a cost of £55,550. This officer provides on-going resilience for the small team and is responsible for gathering and checking risk management information for promoted events. This information is processed using intelligence systems, both in the City Police and the Metropolitan Police Service as well as information available through open source research.

As a result, stakeholders are provided with the best information available for their events and can be warned about any particular issues identified in advance. Likewise, the force can ensure resources on duty are commensurate with any potential risks identified and are able to respond to issues connected with promoted events, where hundreds of people can be in attendance at one venue.

This officer has now built up considerable expertise in the promoted event scene as well as extending their efforts towards managing and removing risk from other late night venue activity.

Throughout this period, this work has resulted in premises or operators cancelling 13 events which were highly likely to have resulted in significant issues. This work has also prevented many more events taking place which although at face value were private parties were in fact events being promoted with tickets being sold to the general public. In these cases that was not known by the intended host venue until advised by police.

Throughout the period 901 promoted events were subject of the risk management process.

b) Christmas Campaign 2016

- a. £135,000 was agreed by Force Tasking in advance of the end of the 2015/16 levy year to provide a very comprehensive policing plan, Operation Present, the Christmas Campaign for 2016. This operation ran for four weekends from late November until the weekdays leading up to Christmas and saw a variety of uniformed police resources and uniformed specialists deployed, (such as dog handlers and firearms officers) providing very significant enhanced policing of the NTE. These officers were supported by additional crime investigation, intelligence and custody assets to ensure a continued presence on the street.
- b. Of note during the campaign was the success of the levy funded joint cycle patrols with a London Ambulance Service (LAS) paramedic throughout the night shifts. During recent Christmas campaigns we have found ambulance waiting times challenging and with increasing frequency found that police vehicles were either being tied up with taking people at risk to hospital themselves, or officers were waiting long periods of time with people on the street for an ambulance to arrive. This has had a considerable impact on availability of our resources, even when the Alcohol Recovery Centre was in place at Liverpool Street Station.
- c. The LAS paramedic assigned to the City for these shifts assessed 90% of calls as alcohol related and together with the police officer medic from the City of London Police, they used experience and expertise to triage and use the most appropriate pathway for each patient. Outcomes ranged from friends and family coming to collect people from the scene, use of various cab services, St John's ambulances for some intoxicated and incapable patients and the few front line ambulances we had to use, were mostly for more severe injuries (not always connected with alcohol) or mental health patients. Total patients triaged during the campaign was 92, with 73

(79%) of the ambulances called for these being cancelled by the paramedic following triage.

Christmas Campaign 2017

£55,000 was agreed for use during the 2017 Christmas campaign. The deployments during this year's festive season were complete as part of 'business as usual' which saw the resources deployed in support of existing police resources, enhancing those resources rather than providing a separate operational structure.

Police resources were significantly enhanced on Thursday, Friday and Saturday nights from late November until 23rd of December. The resources included:

- A mobile enhanced licensing team which comprised Police Licensing Officers supported by other uniformed officers. This team accounted for 196 licensing visits during this period as well as answering calls for police assistance and attending incidents.
- An additional Police Support Group Unit of 1 Sgt and 6 PCs.
- An additional Dog Unit.
- Additional support from CID to investigate offences and process prisoners.
- A joint LAS/Police cycle response to casualties or intoxicated persons in order to assist with the triage of injured/intoxicated persons and management of ambulance resources.
- A mobile police station was situated at peak times in Liverpool Street to provide a point of contact and safe haven for the community, those seeking police assistance or vulnerable persons.
- Street Pastors to provide assistance/support to vulnerable individuals.

c) Licensing Operations

Dedicated licensing operations throughout the year have been funded by the levy, with scrutiny of each funding bid provided by the Force Tasking meeting. £60,000 has been spent on late night licensing operations, with deployments taking place at least on a monthly basis, usually around the City payday. The deployments comprise an enhanced Licensing Team who patrol premises and conduct detailed premises visits, promoting good governance

throughout the NTE. These visits are also carried out in conjunction/parallel to COL Licensing/Environmental Health/London Fire Brigade operations and the joint intelligence is combined in the City's Risk Assessment scheme to monitor both the general and specific premises.

During these deployments, the police licensing team attended 56 incidents of violent crime or disorder as they occurred. This enabled the team to gather accurate information to identify the cause of incidents and subsequently address these issues with management or operators. The team conducted a total of 788 licensed premises visits funded by the levy and deployed on joint working initiatives together with the security Industry Authority Investigators and London Fire Brigade. Issues were identified and addressed whilst working with both these partner agencies ranging from unlicensed door supervisors to fire safety issues.

These deployments are supported by Project Servator officers, who are trained in specialist disruptive effects tactics. Project Servator's support to licensing deployments during this Levy period resulted in 11 arrests for possession or possession with intent to supply cocaine, heroin and other controlled substances. The team seized £8,000 in cash and £3,600 of cocaine (street value) as well as smaller quantities of heroin, MDMA and Diazepam.

The Licensing Team also deployed in the wake of the terror atrocities that struck London and Manchester. The purpose of these levy funded deployments was to engage with and reassure operators within the NTE. This engagement led to the organisation of a licensing forum held in September 2017 and a 'table top' exercise held at Wood Street Police Station. During the exercise at Wood Street late night operators, management of large venues and security personnel were exposed to a 'paper feed' scenario to inform judgement and decision making in the event of a terrorist attack within our NTE.

D) Other Spending Commitments

£5000 was agreed in April 2017 to carry out a covert police investigation into the supply of class A drugs (cocaine), to patrons at a City licensed premises. It was established that at least one member of staff at these premises was supplying cocaine to patrons over an extended period of time. The operation concluded with police executing a warrant at the premises whilst it was in operation and arresting two members of staff. One member of staff was

subsequently charged and convicted for supplying class a drug (cocaine) and imprisoned for 28 months.

£55,000 and a further £5,000 per annum (for maintenance and upkeep) was agreed for the lease and build of a marked CCTV vehicle. Bids were submitted by two firms specialising in the build of bespoke police vehicles. The initial submissions by these firms were inadequate in their detail with regard to battery power and camera quality/specification. Fresh documentation has been obtained which is being evaluated by force experts to ensure the vehicle and its equipment will provide what is required of it. It is intended that this vehicle will support both the policing of violence and disorder as well as providing a useful Counter Terrorism tool to safeguard the NTE.

£5000 was agreed to provide training and equipment to the City Of London Street Pastor Scheme. This scheme was launched Friday 14th July.

E) Plan for future spend

The City of London Police has found funding from the levy a crucial factor in delivering these activities throughout the year and use of the fund for the next year was considered at the LNLPM in October 2016 and will be reviewed again in January 2017. Decisions from this meeting are shown below, although these will be subject to any changes in demand and approval by Force Tasking.

- Continuation of licensing operations and increased resources at peak times and in response to any late night issues arising
- Continued funding of an additional licensing officer
- Joint working deployments together with SIA and LFB partners
- Use of Project Servator officers to support late night licensing operations
- Delivery of a comprehensive Christmas Campaign in December 2018.
- Joint paramedic and police patrols pilot during the Christmas campaign 2018.
- Additional resources if required in the early hours of New Year's Day 2018.

- Enhanced resources for May and Easter bank holidays to meet an expected increase in demand, due to promoted events held over these weekends.
- Lease and maintenance of CCTV vehicle/s to deter crime and anti-social behaviour stemming from the NTE and gather evidence following any incidents
- The consideration of future project proposals for CoLP and with partners which are targeted to ensure the safety and success of the City's Night Time Economy (NTE).

Consideration was given to the 'Clapham Hub' style of operation and use of the levy. Inspector Douglas attended a presentation of the hub delivered by Metropolitan Police Officers involved in its inception. Also present at this delivery were other Police Licensing Officers from the London area, security operators and SIA staff. It is considered that even though this model is perfect for the Clapham NTE it is not a 'one size fits all model'. Many of the initiatives and safeguards that are in place in the City were present in Clapham before the model and indeed the culture, geography and demographic of patrons is fundamentally different. The City Police Licensing Team intend to pursue a bespoke, flexible, intelligence led approach which will only be further supported by the fresh look at fund governance. CoLP will continue to deploy additional resources to push a whole range of options in conjunction with partner agencies and specialist police teams to make the City as safe a place as possible for all to enjoy.

Table 1: City of London Police Actual and Allocated Spend Oct 2014 to March 2018.

	Expenditure	Income
<u>Levy Year 1</u> (Oct 2014 - Sep 2015)	<u>£000's</u>	<u>£000's</u>
Additional Officer	51	
Xmas 2014	76	
New Year's Eve 2014	9	
Licensing Operations (various)	45	
<u>Total</u>	<u>181</u>	<u>294</u>
<u>Levy Year 2</u> (Oct 2015 - Sep 2016)		
Additional Officer	55	
Xmas 2015	95	
Licensing Operations (Various)	60	
Alcoblow devices	2	
Evidence Gathering	21	
Increased trade resources	9	
Reassurance Patrols	6	
<u>Total</u>	<u>248</u>	<u>317</u>
<u>Levy Year 3</u> (Oct 2016 - Sep 2017)		
Xmas 2016	135	
Covert Investigations	5	
Additional Officer	56	
Licensing Operations	60	
CCTV Van (Allocated)	60	
Street Pastor Scheme	5	
<u>Total to date</u>	<u>321</u>	<u>307</u>
<u>Levy Year 4</u> (Oct 2017 - Mar		

2018 – Part Year)		
Additional Officer	28 (Allocated)	
Xmas 2017	55	
Licensing Operations (Various)	30 (Allocated)	
CCTV Van Maintenance	3 (Allocated)	
<u>Total</u>	<u>116</u> (Allocated)	<u>75</u> (Projected)
<u>Overall total to date</u>	866	993